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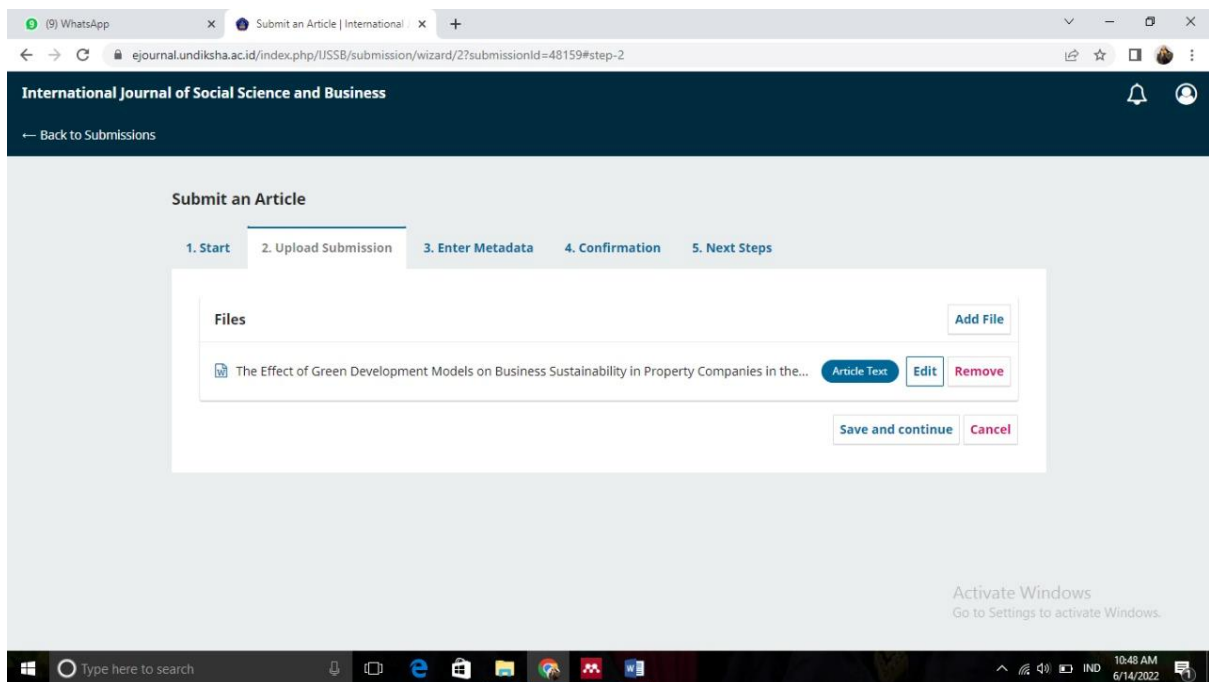
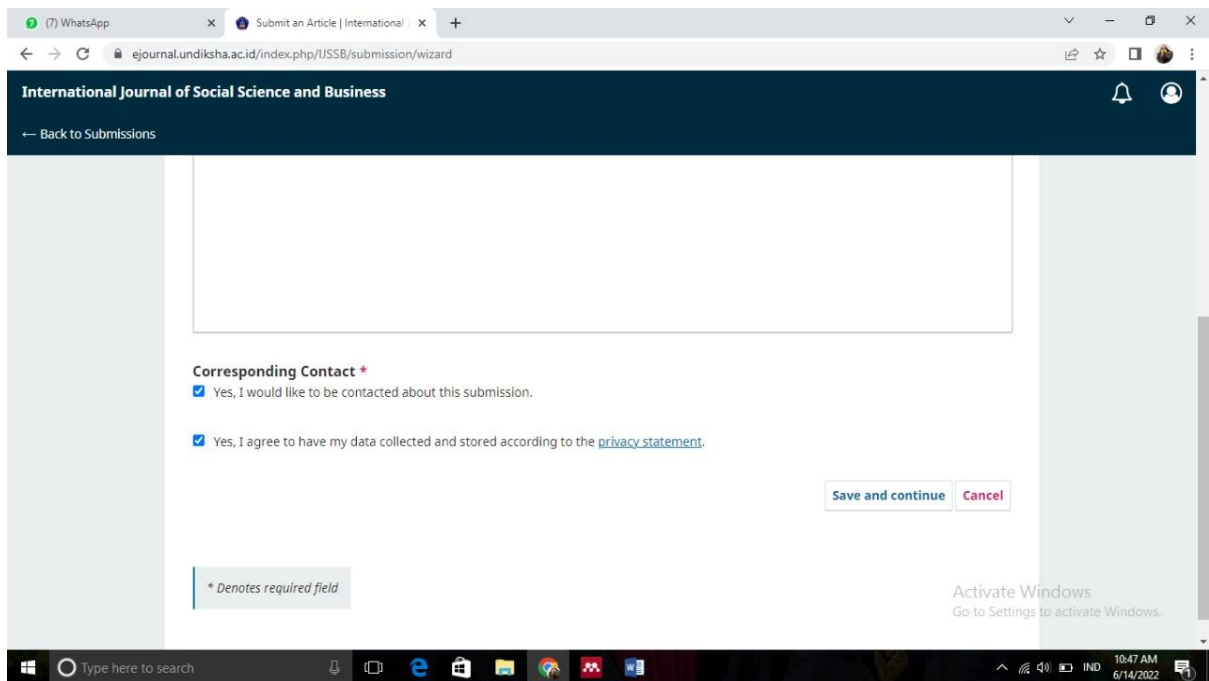
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Companies registered on the IDX. The sampling technique in this study is purposive sampling, so the sample obtained in this study were 42 Property and Real Estate companies. Business Sustainability is affected by the Green Development Model by 31.6%. The results of this study show there is an effect between the Green Development Model on Business Sustainability, it is shown that the p-value is 0.000, which is smaller than 0.05. And the t-statistic value is 4.849, which is greater than 1.660 and the beta score is 0.562. So from the explanation above, it will show that the Green Development Model has a significant positive effect on Business Sustainability. A real estate company that also implementing the Green Development Model is a form of Business

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**References**

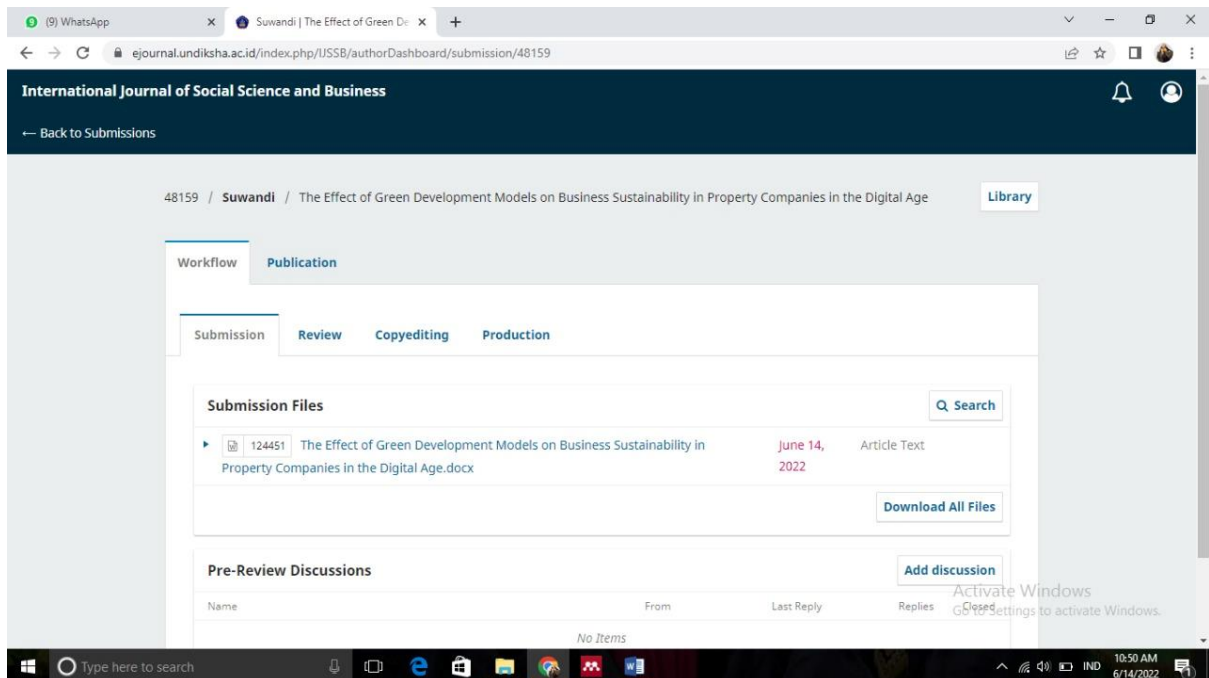
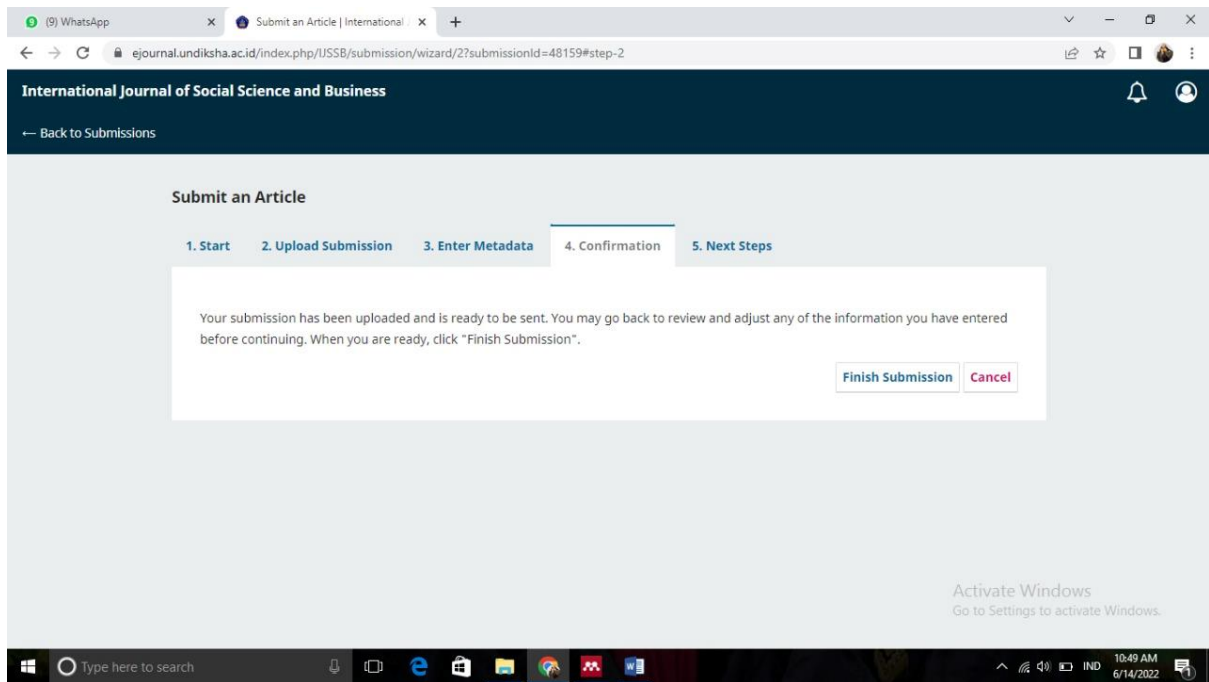
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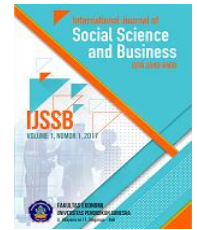
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Manuscript ID	48159
Title	The Effect of Green Development Models on Business Sustainability in Property Companies in the Digital Age
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# The Effect of Green Development Models on Business Sustainability in Property Companies in the Digital Age

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## ABSTRACT

This study aims to determine the effect of the Green Development Model on Business Sustainability in Property Companies in the Digital Era. This research is included in descriptive quantitative research. This research was conducted on Property and Real Estate Companies registered on the IDX. The sampling technique in this study is purposive sampling, so the sample obtained in this study were 42 Property and Real Estate companies. Business Sustainability is affected by the Green Development Model by 31.6%. The results of this study show there is an effect between the Green Development Model on Business Sustainability, it is shown that the p-value is 0.000, which is smaller than 0.05. And the t-statistic value is 4.849, which is greater than 1.660 and the beta score is 0.562. So from the explanation above, it will show that the Green Development Model has a significant positive effect on Business Sustainability. A real estate company that also implementing the Green Development Model is a form of Business Sustainability that currently implemented, so it is very influential between the Green Development Model on Business Sustainability.

## 1. INTRODUCTION

Recently, the global scenario has changed radically due to the ongoing coronavirus disease pandemic and the economic impact caused by lockdowns in various countries. It seems that embracing digitalization and the transformation of business organizations that integrate digital technology has become paramount to the survival of enterprises (Peter et al., 2020). In this study, digital maturity refers to the competitive advantage that a company gains in converting its fundamental business processes into digital processes. The transformation is led by change management that is integrated into the organizational culture (Ukko et al., 2019).

Digitization is considered an efficient tool to support sustainable environmental, social and economic development (Seele, 2017). Information and communication technologies can improve emission reductions, waste management and production hygiene, and can improve the implementation of green development strategies to benefit the ecosystems in which companies operate. To achieve sustainability goals, green development needs to be supported by organizational change within the company (Sohn et al., 2018). However, as has been acknowledged, organizational change is difficult to implement, and companies are struggling to rise with the digitalization associated with products, services, and business operations in general.

According to (Phongchiewboon, 2018) Companies' capabilities are limited, and companies' digital transformation is driven by the ecosystems in which they operate. In their case, the founders, owners, or top managers are responsible for leading the digital transformation and analyzing the position that company holds in comparison to their competitors. Therefore, a better understanding of their views on digital transformation and sustainability is essential to capture the ongoing processes in a fairly competitive region (Ukko et al., 2019).

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The business model perspective is particularly interesting in the context of sustainability because it spotlight the value creation logic of an organization and its effects and potentially allows (and calls for) new forms of governance such as cooperatives, public-private partnerships, or social businesses, thereby helping to go beyond narrow models for profit and loss. maximize profit.

The company realizes that sustainability is very important both for the company itself and the environment around the company. Currently, the company is starting to develop its business that touches the community, which is not only limited to the cognitive aspect but also touches the affective domain that focuses on the environment and society. Sustainability has become an interesting topic for both academics and practitioners, especially for companies or businesses themselves. This is in accordance with research by (Yusoff et al., 2019) which revealed that Business Sustainability is a company effort to minimize negative environmental and social impacts for the present and the future.

The importance of business sustainability by paying attention to environmental aspects in fact has not been supported by every existing company, even most organizations claim that environmental damage is not caused by their business activities and see it as a problem that can be ignored (Sullivan et al., 2018). This is in accordance with research by (Gong et al., 2018) shows that there is a lot of environmental damage occur and it estimated that 60% of ecosystems worldwide have been degraded. This will continue to increase and worsen if the company does not carry out environmentally friendly business activities.

Sustainability is an approach to creating true and real value in the systems and resources on which these values depend. Business Sustainability can be said as a process of analysis and decision making across business functions, obtained through a clear understanding and commitment to the transitions that may occur in the present or in the future (Anekwe et al., 2019). Sustainability is a business approach to creating long-term value by considering how a particular organization operates in its ecological, social and economic environment. Business sustainability is not good for society or the environment in general but also benefits the business itself through reducing business costs, providing a competitive advantage and enhancing business reputation.

Business sustainability is a stability of business conditions, where sustainability is a business continuity system that includes additions, continuity and approaches to protect business continuity and business expansion (Tilt et al., 2021). Business sustainability in this study is measured by several indicators as expressed by Yusoff et al., (2019) Business Sustainability is a business effort to prevent negative environmental and social effects so that future generations will have adequate resources to meet their needs. Success in the global market that has good quality will make Business Sustainability safe for the environment.

Based on the explanation above, it can be concluded that business sustainability is a business that continues from time to time by generation to generation in long term with the same leadership, so can maintain the results of the products produced. Business sustainability can increase productivity, open investment opportunities, increase profits, quality human resources and improve energy. So that business continuity in the property sector in this digital era requires several innovations, one of which is by applying the Green Development Model.

Seeing the importance of sustainability for stakeholders, the factors that can affect business sustainability, one of which is green development. Green Development which is the practice of total construction from the planning, implementation until the operational stages that prioritizes health and comfort for human activities through the efficient and

innovative use of natural resources for the sake of environmental sustainability in a sustainable manner. The implementation of this concept is described by GBCI Indonesia in the form of criterias that include the implementation of appropriate land use, energy efficiency and conservation, water conservation, material sources and cycles, room quality and air comfort as well as building environmental management.

The inaccuracy of the physical development process, led to the issue of global warming due to high CO<sub>2</sub> gas emissions in the atmosphere (excess greenhouse effect) caused by 50% of the fossil fuels use by power plants to meet the energy needs of buildings according to the Ahmadalipour & Moradkhani, (2018). Barratt et al., (2018) added that the inaccuracy of physical development also raises the risk of decreasing the number of green open areas and various pollutions on the environment. The highest risk is the decrease in the amount of non-renewable natural resources (coal and crude oil) as a result of excessive consumption of electrical energy so that the world's crude oil reserves increasingly depleting from year to year (Karaaslan & Çamkaya, 2022). So that environmental-based development-sustainable development is needed as a must for the government and development planners in Indonesia. Green Development is the best option that includes social, economic and environmental development. Where the development of this model is expected to create sustainability that can be used continuously for an indefinite period of time.

With the quality of the development process that is expected to be profitable in all aspects, the concept of Green Development is in fact not being implemented even in developed countries (Franken et al., 2021). Previous research on green development was conducted by Wang et al., (2021) more emphasis on the barrier of green development construction, previous research by (Marota, 2017) who conducts research in companies that manufacture medical equipment and their furnishings and owns factories. The results of the study show that the Green Concept and MFCA have a significant effect on the sustainability dimension. In this case, the focus of the green concept is on the application of environmentally friendly production. Rieckhof & Guenther, (2018) the results of the study indicate that MFCA will encourage the company strategy towards resource efficiency.

Green development model is a system consisting of society, economy, and natural environment, but few studies have analyzed its evolutionary mechanisms from a complex systems perspective (Wu et al., 2020). In previous studies, the use of information entropy and dissipative structure theory in urban ecosystems (Zhang et al., 2020), utilization and protection of cultivated land resources (Guo et al., 2020), land use structure (Harlan, 2020), and urban landscape patterns (Yuan & Xiang, 2018). Enables the application of information entropy theory and dissipative structures in green development systems.

Based on the information entropy model and dissipative structure theory, this study establishes an evaluation index system, which includes the continuous input index, forced output index, destructive metabolism index, and regenerative metabolism index, to study the entropy changes of green development systems in this digital era. The green development level of each property company is calculated using an integrated weighting method. This research focuses on temporal and spatial analysis and directly determines the main influencing factors. Next, we propose some valuable suggestions for property companies in this digital era.

This study is different from previous research, this study analyzes the effect of the Green Development Model on Business Sustainability, while in research by Agyemang et al., (2018) more emphasis on barriers to green development construction. This research is expected to be useful for companies in terms of improving company sustainability by

implementing Green development. The purpose of this study was to determine the effect of the Green Development Model on Business Sustainability in Property Companies in the Digital Era.

## 2. METHODS

This research is included in descriptive quantitative research. Sugiyono, (2017) said that research methods are basically scientific characteristics to obtain data with certain goals and uses. The method used in the quantitative approach. According to Sarstedt et al., (2020) said that descriptive research is research that uses observations, interviews or questionnaires about the current state of the subject that we are researching. Through questionnaires and so on we collect data to test for hypotension or answer a question. Through this descriptive research, the researcher will explain what actually happened regarding the current state that is being studied.

This research was conducted on Property and Real Estate Companies registered in the IDX. The sampling technique in this study was purposive sampling so that in this study the sample obtained in this study were 42 Property and Real Estate companies.

The data analysis technique in this study used Partial Least Square (PLS). PLS is a Structural Equation Modeling (SEM) equation model with an approach based on variance or component-based structural equation modeling. According to Sarstedt et al., (2020), the purpose of PLS-SEM is to develop a theory or build a theory (prediction orientation). PLS is used to explain whether there is a relationship between latent variables (prediction). PLS is a powerful analytical method because it does not assume current data with a certain scale measurement, the number of samples is small (Hair et al., 2019).

### Validity and Reliability Test

Validity and reliability tests are carried out to ensure that the measurements used are accurate and reliable (valid and reliable). The validity and reliability test can be seen at:

First, Convergent Validity is a metric that is assessed in terms of the correlation between item/component scores and construct scores, as seen in the standard loading factor which describes the magnitude of the correlation between each measured item and its construct. If correlated Individual reflex measurements are said to be high if  $> 0.7$ .

Second, discriminant validity is a measurement model with a reflection index that is assessed based on the size and cross-loading construct. Discriminant validity, which is comparing the extracted root mean square of variance (AVE), a tool is declared valid if the AVE value is  $> 0.5$ .

Third, Composite reliability is a measure of a structure that can be seen in terms of the coefficient of the latent variable. In this measurement, if a value  $> 0.70$  is reached, the construction can be said to have high reliability.

Fourth, Cronbach's Alpha is a reliability test designed to strengthen composite reliability results. A variable can be declared reliable if the value of Cronbach's alpha  $> 0.7$ .

### Instrument Test

Instrument Test	Test Used
Validity Test	Convergent Validity
	AVE
Reliability Test	Cronbach Alpha

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Composite Reliability

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### R Square Test

The dependent construct R-square is used to analyze the effect of the specific independent variable on the dependent latent variable, which displays the magnitude of the effect.

### Inner Model Analysis

Inner Model Analysis, also known as Structural Modeling, is a technique for predicting causal relationships between model variables. Hypotheses were tested during deep model analysis in Smart PLS testing. The value of t-statistics and probability values can be shown in evaluating the hypothesis. The t-statistics result used to test the hypothesis by using the statistical value by 1.96 for alpha 5 percent, while the beta score is used to determine the direction of the influence of the relationship between variables. The criteria for acceptance/rejection of the hypothesis are:

Ha= t-statistic > 1.96 with p-values score < 0.05.

H0= t-statistic < 1.96 with p-values score > 0.05.

## 3. RESULTS AND DISCUSSIONS

### Outer Model Analysis

#### Validitas Test

Validity test is used to measure the valid or invalid of a questionnaire. In this research, validity test is carried out using convergent validity and AVE. The validity uses convergent validity, which the measurement model with indicator reflections is assessed based on the correlation between the item scores/component scores calculated by PLS. Individual reflection size is said to be high if it has a correlation of more than 0.7 with the measured construction. However, according to Dahri, (2017) for research in the early stages of developing a measurement scale, a loading value of 0.5 to 0.6 is considered sufficient.

Table 1 Validity Test Results

Variable		Outer Loading		AVE	Explanation
Green Development Model (X1)	X1.1	0,747		0,558	Valid
	x1.2	0,643			Invalid
	x1.3	0,579			Invalid
	x1.4	0,709			Valid
	x1.5	0,801			Valid
	x1.6	0,619			Invalid
	x1.7	0,684			Invalid
	x1.8	0,758			Valid
	x1.9	0,813			Valid
	x1.10	0,798			Valid
	x1.11	0,869			Valid
	x1.12	0,654			Invalid
	x1.13	0,730			Valid
	x1.14	0,656			Invalid
	x1.15	0,883			Valid

Business Sustainability (Y)	x1.16	0,852	0,540	Valid
	x1.17	0,817		Valid
	Y.1	0,811		Valid
	Y.2	0,885		Valid
	Y.3	0,856		Valid
	Y.4	0,612		Invalid
	Y.5	0,831		Valid
	Y.6	0,791		Valid
	Y.7	0,772		Valid
	Y.8	0,720		Valid
	Y.9	0,727		Valid
	Y.10	0,753		Valid
	Y.11	0,714		Valid
	Y.12	0,821		Valid
	Y.13	0,615		Invalid
	Y.14	0,655		Invalid

Based on the results validity test of the instrument, it is known that from 31 indicators, but there are 9 indicators that are invalid, so that in this study only 22 indicators were used.

### Reliability Test

This study uses 2 types of reliability tests, that are Cronbach Alpha test and Composite Reliability test. Cronbach Alpha measures the lowerbound reliability. The data is declared reliable if the data has a Cronbach alpha value > 0.7. Composite reliability measures the actual reliability value of a variable. Data is declared to have high reliability if it has a composite reliability score > 0.7.

Table 2 Reliability Test Results

	Cronbach's Alpha	Composite Reliability	Explanation
Business Sustainability	0,936	0,942	Reliable
Green Development Model	0,950	0,955	Reliable

The test results show that all instruments are declared reliable with a Cronbach Alpha score and Composite reliability > 0.7.

### Convergent Validity Test after modification

The following is a figure of the calculation results of the PLS SEM model after the indicator that does not meet the requirements for the factor loading value is deleted, in the figure it can be seen that the factor loading value of the indicators in each variable is not below 0.6, thus the analysis continues on the Discriminant Validity test.

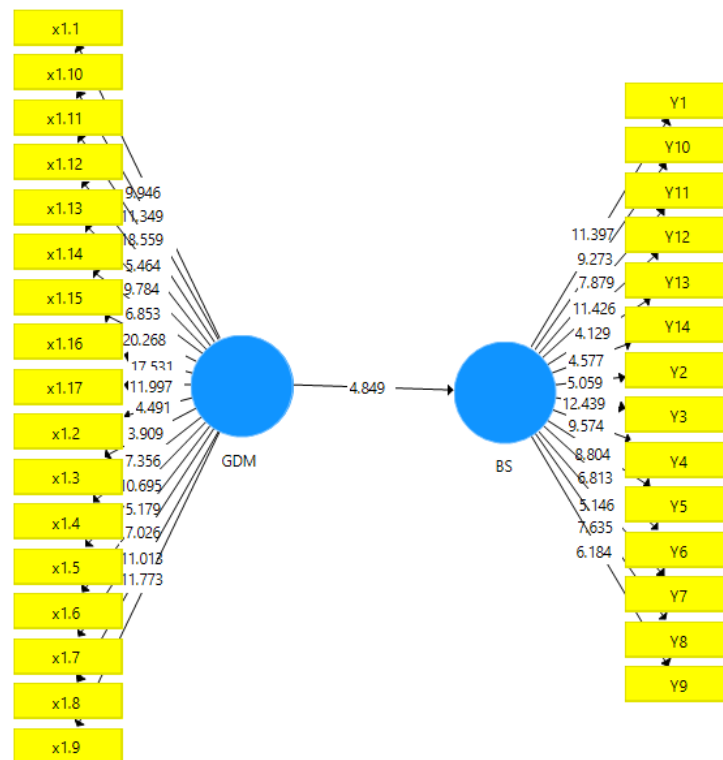


Figure 1. Convergent Validity Test after modification

### R-Square Test

R-Square Coefficient determination (R-Square) test is used to measure how much the endogenous variable is affected by other variables. Based on the data analysis carried out through the use of the smartPLS program, the R-Square value is obtained as shown in the following table:

Table 3

R-Square Test

	R Square	R Square Adjusted
<b>Business Sustainability (Y)</b>	0,316	0,299

Based on the test results, obtained an R-Square score for Business Sustainability (Y) of 0.316, which means that Business Sustainability is affected by the Green Development Model by 31.6% and the other 68.4% is affected by variables that have not been explained in this study.

### Hypothesis Test

Hypothesis test can be seen through the value of t-statistics and probability values. To test the hypothesis using statistical values, for alpha 5% by comparing t count with t table. So, the criteria for acceptance or rejection of the hypothesis is that H0 is rejected if t-statistics > t count. To reject/accept the hypothesis using probability then Ha is accepted if the p value < 0.05

Original Sample (O)	Sample Mean (M)	Standard Deviation (STDEV)	T Statistics ( O/STDEV )	P Values
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<b>Green Model Sustainability</b>	<b>Development → Business</b>	0,562	0,609	0,116	4,849	0,000
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## Discussion

### Green Development Model on Business Sustainability

The results of hypothesis test there is an effect between the Green Development Model on Business Sustainability, it is shown that the p-value is 0.000, which is smaller than 0.05. And the t-statistic value is 4.849, which is greater than 1.660 and the beta score is 0.562. So, from the explanation above, it will show that the Green Development Model has a significant positive effect on Business Sustainability.

Over the past few decades, society's perception of corporate responsibility has expanded from a focus on its shareholders to a broader community of stakeholder groups. The company has emphasized sustainability as a strategic aims, but the effectiveness of the response in overcome sustainability challenges remains insignificant. Business sustainability today that does not ignore the needs of future generations. The term 'sustainability' is based on two concepts namely the needs of the poor and the current limitations of the environment to meet future needs (Guo et al., 2020). Sustainability is concerned with creating benefits for stakeholders, improving the lives of people in the surrounding environment, and protecting the environment. Previous research stated that the organization aims to achieve profitability and will minimize waste in order to increase profits (Bansal, 2019). This can be done by recycling and reusing limited resources to improve economic performance, which is one of the goals to achieve business sustainability (Hermelingmeier & von Wirth, 2021).

The existence of environmental pollution that occurs due to industrial activities, causes a loss of public and stakeholder trust regarding how the company is responsible for the damage that has occurred. Stakeholders and investors need more information regarding how companies treat their environment. In response, management discloses social and environmental information through annual reports to meet stakeholder expectations.

The existence of an ecological crisis marked by environmental pollution, global warming, climate change, and the scarcity of natural resources is an environmental problem that causes increasing public awareness of the importance of environmental sustainability for human welfare. This is the causes establishment of the concept of sustainable development in the SDGs, which consists of 3 pillars, namely economic, social, legal and governance pillars.

One of the company's goals is the sustainability of operational activities, therefore, in addition to the profits expected by the company in the long term, the company's activities must be in line with legal justice and to protect the surrounding environment. With the SDGs, it will help companies to set goals to be achieved, performance measure, and manage of change, so that their operations are more sustainable. A real estate company that is also implementing the Green Development Model is a form of Business Sustainability that is currently being implemented so that it is very influential between the Green Development Model on Business Sustainability. By implementing a good Green Development Model, it will increase Business Sustainability.

## 4. CONCLUSION

Based on the results of the research above, it is known that there is an effect between the Green Development Model on Business Sustainability. The results of this study state that the Green Development Model has a significant positive effect on Business Sustainability. A real estate company that is also implementing the Green Development Model is a form of Business Sustainability that is currently being implemented so that it is very influential between the Green Development Model on Business Sustainability.

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